

GDI Annual Meeting

Infrastructure development – It's not only about resources! *How to overcome delivery challenges and manage complexity in infrastructure development.*

Venue: Hilton Hotel | Addis Ababa, Ethiopia
 March 20th – 21st 2018

DRAFT Agenda

March 20 th	
09:00a	Participant registration
09:30a	Welcome (20 min.)
	Opening of conference and introduction of first speaker by moderator
	Welcome Remarks (15 min)
	Words of welcome by the host Ethiopian Minister of Finance and Economic Cooperation (10 min)
	Introductory remarks by moderator (purpose & objectives of conference, agenda etc.) (5 min)
10:00a	Introductory keynote address on infrastructure development in Africa (20 min)
	<u>Objective:</u> the keynote should provide a broad perspective on the theme of infrastructure development in Africa (infrastructure needs) and roughly frame the conceptual structure of the conference (from development challenges to delivery challenges). <ul style="list-style-type: none"> • Keynote speech by the AU Commissioner on Infrastructure (tbc.)
10:20a	High-level panel debate (70 min.)
	<u>Objective:</u> the panel should provide different perspectives on African infrastructure development needs and challenges as well as challenges in relation to the implementation of infrastructure projects. The aim is to show why knowledge exchange is inherently important for successful project implementation in general, and for infrastructure projects in particular. <u>Theme:</u> <ul style="list-style-type: none"> ○ Infrastructure needs and challenges in Africa: Managing complexities in infrastructure development <u>Potential panelists:</u> <ul style="list-style-type: none"> ○ Representatives from the following organizations: WBG, MoFEC, NEPAD, GIZ, JICA • The moderated panel debate (40 min) is followed by Q&A (30 min)
11:30a	Introducing the GDI (30 min.)

	<p><u>Objective:</u> This session introduces the conceptual framework of the GDI and establishes its links with and relevance for infrastructure development projects. In doing so, it is building the bridge from the development challenges of infrastructure development in Africa to the concrete delivery challenges in infrastructure projects. The session highlights the experiences of World Bank infrastructure development projects, in a way that the existing knowledge is structured around delivery challenges in implementing infrastructure projects for the benefit of future projects.</p> <ul style="list-style-type: none"> • Introduction of the GDI and its products (taxonomy, DeCODE, case study library etc.) • Facilitated by GDI
12:00p	Lunch (60 min.)
1:00p	Facilitating Africa's Infrastructure Development through Knowledge Sharing on Delivery Challenges (45 min)
	<p><u>Objective:</u> PPIAF TTL will give practical examples of delivery challenges they frequently encounter on their job.</p> <p>Panel Discussion by 3 TTL from PPIAF's Kenya Hub on delivery challenges in infrastructure projects.</p>
1:45p	Breakout sessions – GDI case studies on infrastructure development (60 min.)
	<p><u>Objective:</u> the breakout sessions provide several examples of how to manage complexity in infrastructure projects at the example of GDI case studies. The case study writer/owner will present their findings with a focus on delivery challenges and how the project team did or did not manage to overcome them. Afterwards, the participants are invited to ask questions and engage in a discussion that is facilitated by the case writer/owner.</p> <ul style="list-style-type: none"> • For this session, all participants split up into 4 - 5 small groups, which they select in advance as part of their registration (first come first serve). • Each group will explore the delivery challenges of a specific topic/context in relation to the overall theme of infrastructure. • Session structure: <ul style="list-style-type: none"> ○ (1) Presentation of a case/project relating to delivery challenges in infrastructure development. ○ (2) Group discussion: deepening the discussion from a delivery challenge point of view. • Possible cases (max. 5): <ul style="list-style-type: none"> ➤ World Bank case study on Transportation Project in Accra, Ghana ➤ CIF/AFDB case study on the Menengai geothermal project in Kenya ➤ GIZ case study on water kiosks in Kenya ➤ KDI delivery notes on housing projects in Ethiopia-Tbc ➤ MoF China case study on high way road construction-Tbc ➤ JICA case study on metro rail project in New Delhi ➤ etc. • Presentation of 20 min and discussion of 40 min • Facilitated by GDI
2:45p	Coffee break (30 min)
3:15p	Stakeholder dialogue (60 min)
	<p><u>Objective:</u> four panelists provide their particular perspective on the delivery challenges they identify in relation to the implementation process of infrastructure projects.</p>

	<ul style="list-style-type: none"> The panel will feature <ul style="list-style-type: none"> a business representative (investor perspective) a NGO representative (civil society perspective) a development bank representative (donor perspective) a government representative (capital seeker perspective) The moderated panel debate (40 min.) is followed by Q&A (20 min.)
4:15p	Keynote speech (30 min)
	<p><u>Objective:</u> the high-level keynote speaker will focus back on the development challenges linked to infrastructure, i.e. the wider social, political and economic effects, while also highlighting the progress made and success stories of infrastructure development in Africa.</p> <ul style="list-style-type: none"> Keynote speech by a high-level African political figure
4:45p	Closing and wrap-up of day 1 (15 min)
	The moderator summarizes and reflects on the various input of day 1
5:15p	Reception & dinner
	<ul style="list-style-type: none"> There will be a knowledge forum, i.e. posters with information on GDI case studies, other GDI products etc., at the evening reception.

March 21th

9:00a	Welcome (5 min)
	Brief welcome, first day recap, agenda and objectives of the day.
9:05a	Delivery challenges of project implementation across borders (40 min)
	<p><u>Objective:</u> presentation of delivery challenges in a cross-border infrastructure project at the example of the transnational railway project NEPAD will present the various delivery challenges encountered in the course of project implementation. Following a brief summary of the most relevant project information (project duration, partners involved etc.), the presentation will then continue with the identification of specific delivery challenges and the solutions employed to solve the issue at stake. The presentation is supposed to serve as a “teaser” for the following workshop sessions.</p> <ul style="list-style-type: none"> Facilitated by NEPAD
9:45p	Delivery challenges along the project cycle – Constructing Universities in Ethiopia (45 min)
	<p><u>Objective:</u> The presentation features a completed infrastructure projects and thus allows for a reflection on delivery challenges with regard to the entire project life cycle. The presentation (30 min.) is followed by Q&A (30 min.)</p>
10:30a	Presenting the GDI Community of Practice (30 min)
	<p><u>Objective:</u> the presentation of the GDI CoP will familiarize the participants with the conceptual design of a CoP centered on delivery challenges and informs them about ways to engage in it in the future. Moreover, this session is supposed to build the theoretical framework for the following workshop sessions by highlighting the opportunities to find solutions collaboratively resulting from a peer-to-peer knowledge exchange and provide some instructions on the structure of the workshops.</p> <ul style="list-style-type: none"> Facilitated by tdb.

	Parallel workshop sessions on delivery challenges along the phases of the infrastructure project cycle
	<p><u>Objective:</u> the workshop sessions are supposed to engage the participants in a way that they use their professional knowledge and pair it with a delivery challenge lens to share their knowledge and collaboratively discuss and find solutions based on concrete cases and examples.</p> <ul style="list-style-type: none"> Each of the phases will feature four to five parallel workshop sessions that highlight different topics or aspects related to the specific phase of the project cycle at the example of concrete cases. The focus of the workshop discussion will lie on particular delivery challenges that recur on a regular basis. Hence, one workshop objective could be the identification/prioritization of the most relevant delivery challenges to further develop the GDI taxonomy (e.g. a taxonomy divided into the phases of the project cycle). Ideally, some of the cases presented are ongoing rather than closed in order to engage in a peer-to-peer exchange.
11:00a	Delivery challenges along the project cycle – Phase I: initiation and planning (70 min)
	<ul style="list-style-type: none"> Workshop topics or aspects to be discussed in phase I: <ul style="list-style-type: none"> Project identification Project financing Project feasibility Capacity building
12:10p	Lunch (60 min)
1:10p	Delivery challenges along the project cycle – Phase II: implementation (70 min)
	<ul style="list-style-type: none"> Workshop topics or aspects to be discussed in phase II: <ul style="list-style-type: none"> Project design/development Project implementation
2:20p	Delivery challenges along the project cycle – Phase III: completion (70 min)
	<ul style="list-style-type: none"> Workshop topics or aspects to be discussed in phase III: <ul style="list-style-type: none"> Project operation Project monitoring Project evaluation
3:30p	Coffee Break (30 min)
4:00p	Workshop wrap-up session
	<u>Objective:</u> Back in plenary the moderator will collect impression from the workshop participants on how their discussions went.
4:30p	Closing session – concluding on workshop findings
	<u>Objective:</u> The final session will reflect on the outcomes and findings of the various workshop sessions along the project life cycle. The moderator will present the main results and conclude on them together with GDI representatives (steering committee) who will contextualize these results with regard to the future work of the GDI.
5:30p	End of day