

evaluations

that matter

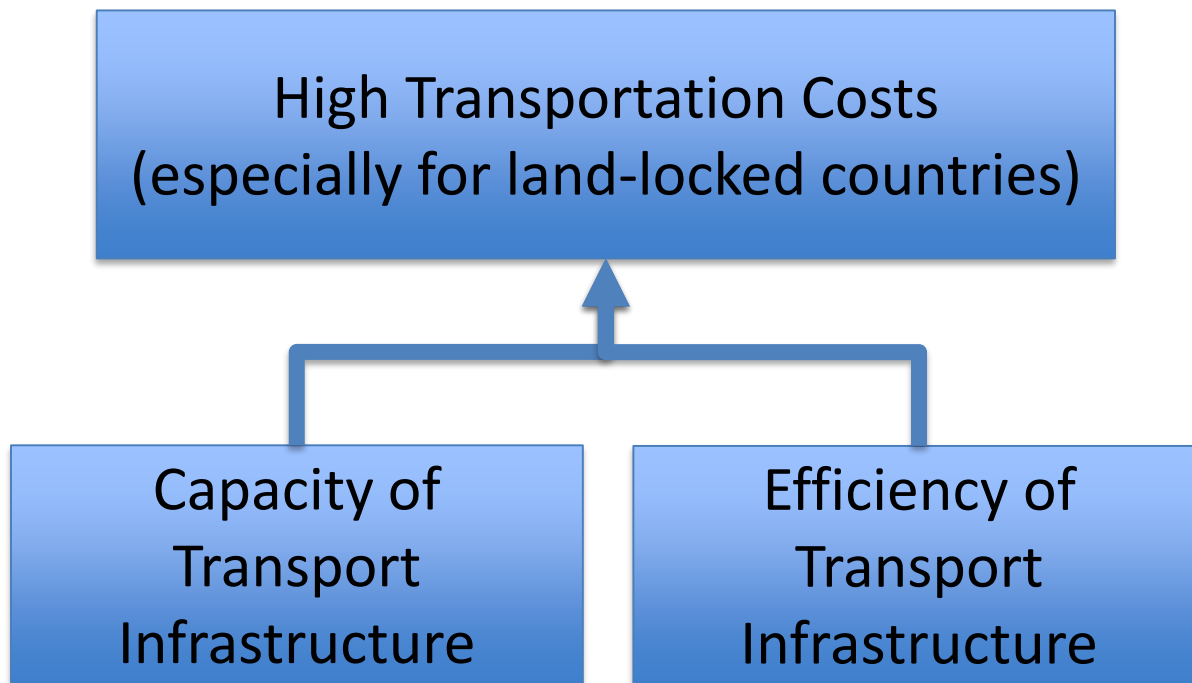


# Delivery Challenges of One Stop Border Post in East Africa

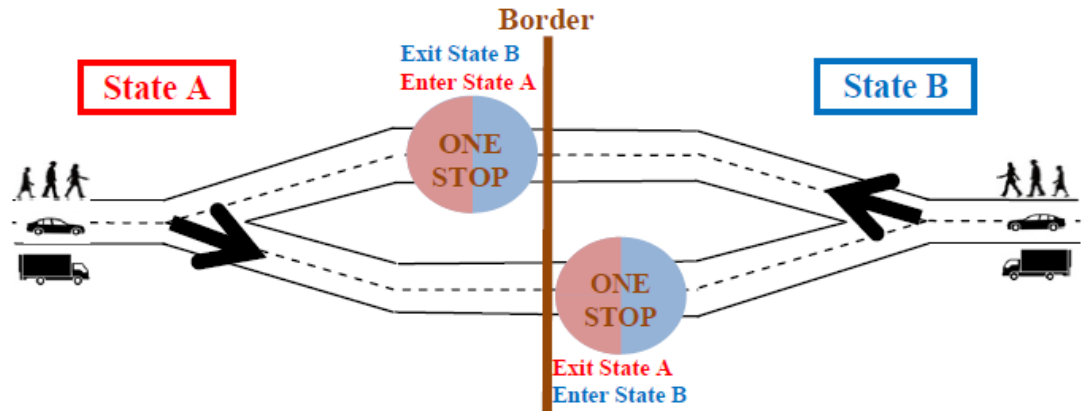
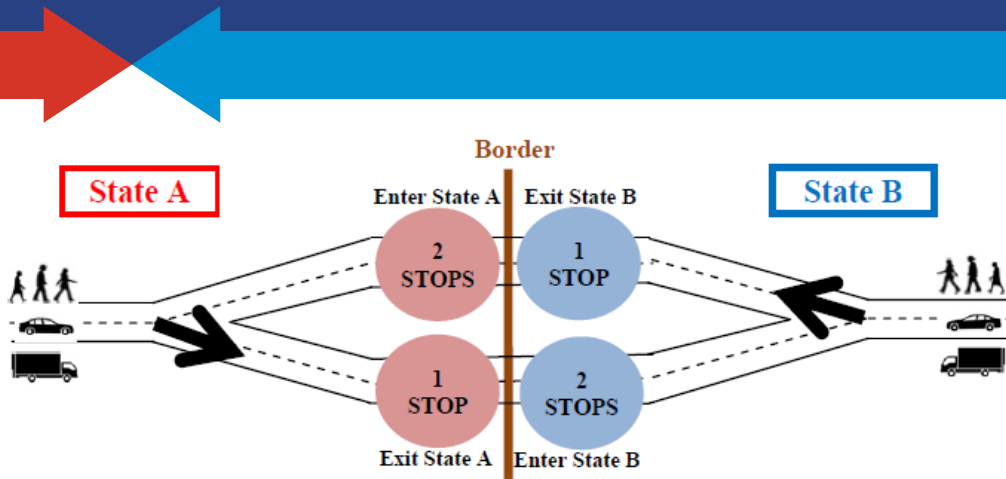
3.21.2018

Katsumasa Hamaguchi, Evaluation Officer

# Development Challenge

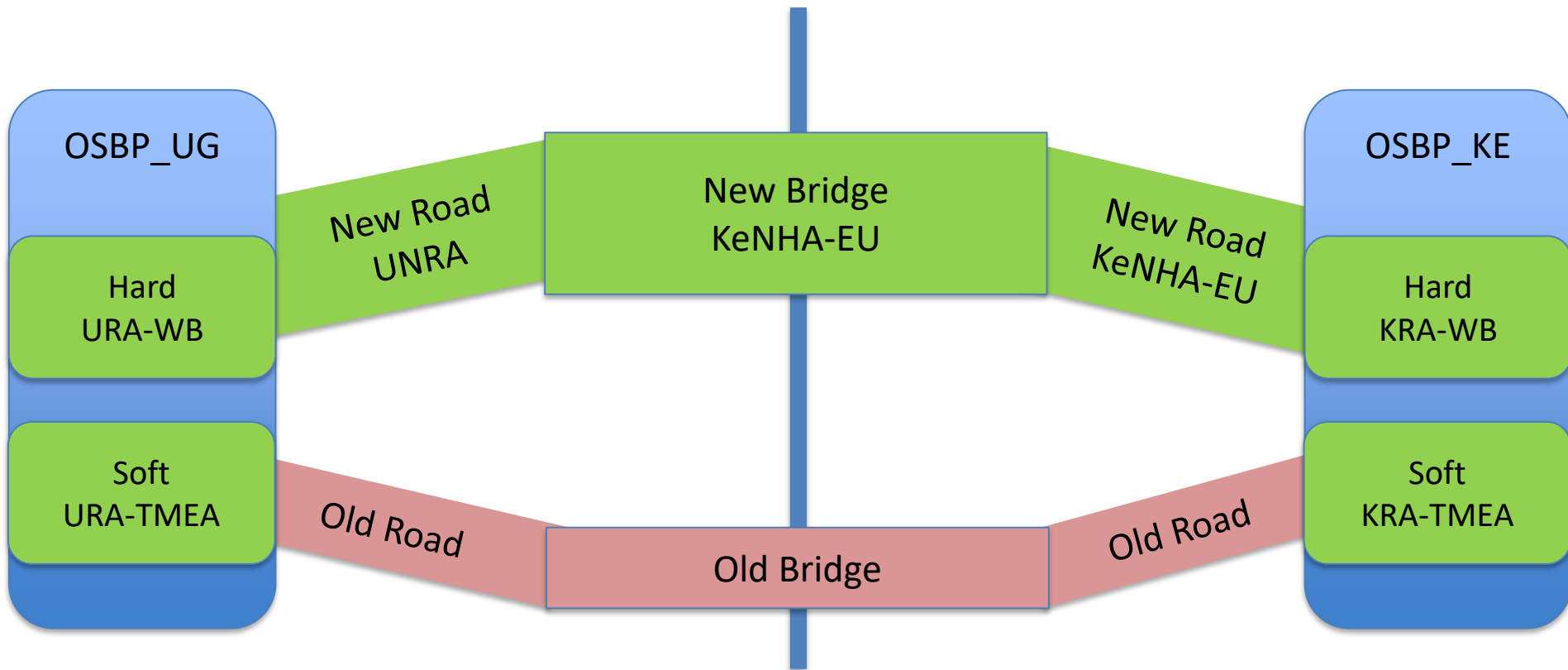


# Proposed Solution: One Stop Border Post



Source: OSBP Source Book

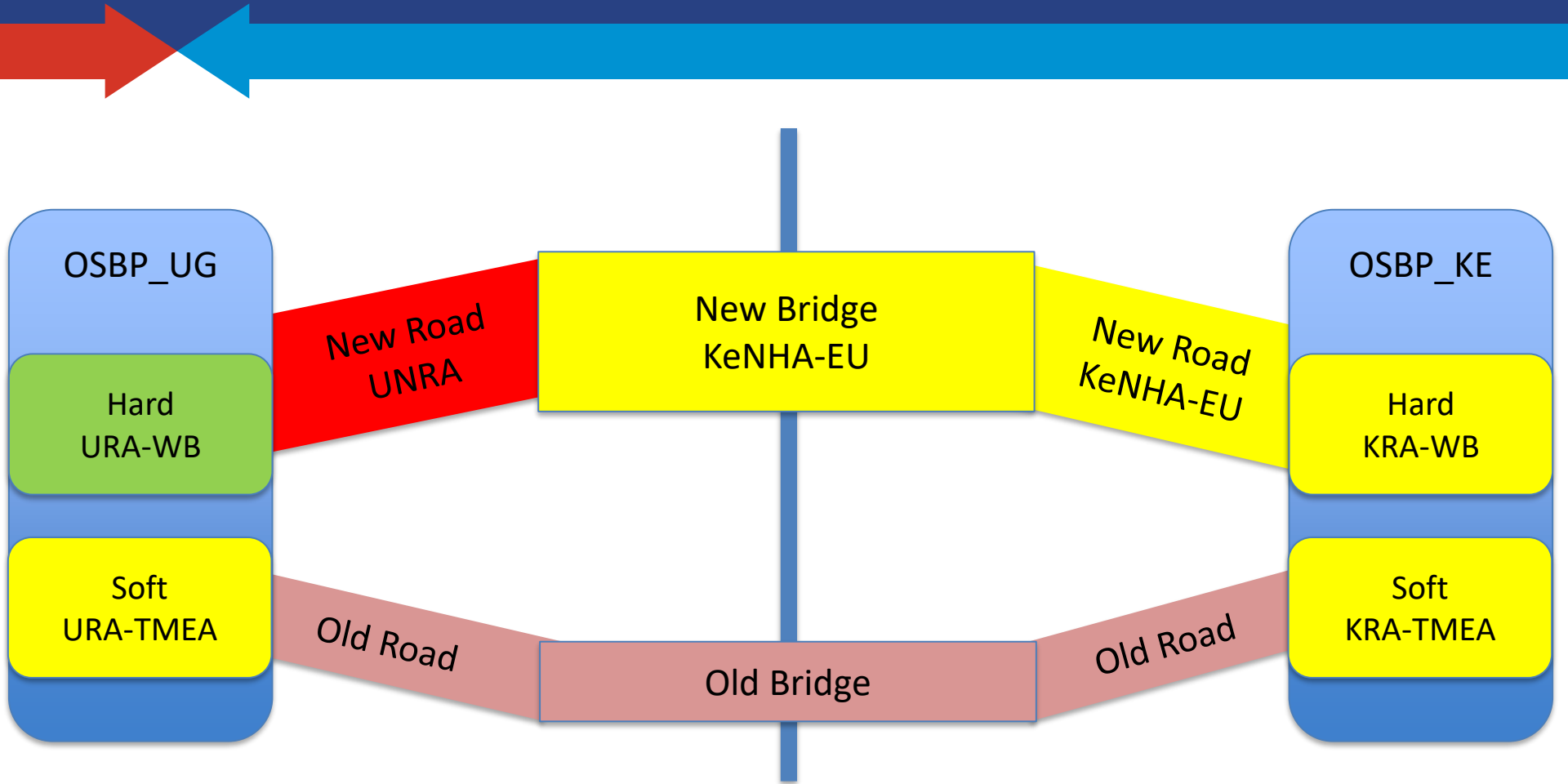
# Malaba (KE - UG) OSBP



# What happened?

- The OSBP infrastructure was unbundled into different components for different reasons.
- Different authorities were responsible for each component, supported by different development partners.
- By March 2015, after 9 years of approval, 6 month before closure,
  - Uganda: OSBP building was completed but no progress on access road.
  - Kenya: OSBP building, bridge and access road were not completed.

# Unbundled components



# Delivery Challenges

- Procurement. How could we manage procurement for cross border infrastructure more effectively and efficiently?
- Commitment. How could we ensure commitment by both countries?
- Coordination. How could we harmonize the implementation pace in both countries?